

UNIVERSITY OF NORTHERN BRITISH COLUMBIA

FINANCIAL STATEMENTS

MARCH 31, 2009

University of Northern British Columbia

Financial Statements

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UNIVERSITY OF NORTHERN BRITISH COLUMBIA

STATEMENT OF MANAGEMENT RESPONSIBILITY

The University of Northern British Columbia is responsible for the preparation of the financial statements. They have been prepared in accordance with Canadian generally accepted accounting principles. The financial statements present fairly the financial position of the University as at March 31, 2009 and the results of its operations and changes in its net assets and cash flows for the year then ended.

Management is required to ensure that adequate internal controls, policies and procedures exist to achieve, in a cost effective manner, its responsibilities in the following areas:

- Compliance with statutory requirements under the University Act and other provincial statutes;
- Efficient and effective use of University resources;
- Stewardship over University assets;
- Provision of accurate and reliable accounting information;
- Recognition and compliance with restrictions placed on resources by donors, funding agencies, or the Board of Governors; and
- Timely preparation of reliable financial information consistent with prior years.

The Audit Committee is responsible for reviewing the financial statements, and providing their recommendation for approval to the Board of Governors. The Audit Committee meets with management and the external auditors to discuss the results of audit examinations and financial reporting matters. The external auditor has full access to the Audit Committee, with and without the presence of management.

The financial statements for the year ended March 31, 2009, have been reported on by KPMG LLP. The Auditor's Report outlines the scope of the examination and provides the firm's opinion on the fairness of presentation of the information in the financial statements.

Eileen Bray, CMA

Vice President, Administration &

Finance

Colleen Smith, CA

Director, Finance & Budgets

Colleen Smith



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AUDITORS' REPORT TO THE GOVERNORS OF THE UNIVERSITY OF NORTHERN BRITISH COLUMBIA

We have audited the statement of financial position of the University of Northern British Columbia as at March 31, 2009 and the statements of changes in net assets, operations, and cash flows for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the University as at March 31, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements of the University taken as a whole. The supplementary information included in the schedules is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Chartered Accountants

KPMG LLP

Prince George, Canada

May 22, 2009

UNIVERSITY OF NORTHERN BRITISH COLUMBIA STATEMENT OF FINANCIAL POSITION AS AT MARCH 31, 2009

(thousands of dollars)

ASSETS

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| CURRENT ACCETO                                         |     | <u>2009</u> |    | <u>2008</u>      |
|--------------------------------------------------------|-----|-------------|----|------------------|
| CURRENT ASSETS Cash and temporary investments (Note 3) | \$  | 36.774      | \$ | 27 406           |
| Accounts receivable                                    | Φ   | 4,123       | Ф  | 27,406<br>10,990 |
| Donations receivable (Note 4)                          |     | 121         |    | 171              |
| Inventory                                              |     | 801         |    | 878              |
| Prepaid and deferred charges                           | _   | 3,986       |    | 3,000            |
|                                                        |     | 45,805      |    | 42,445           |
| DONATIONS RECEIVABLE - Long term portion (Note 4)      |     | 894         |    | 1,265            |
| INVESTMENTS (Note 5)                                   |     | 35,242      |    | 42,640           |
| SINKING FUND (Note 9)                                  |     | 8,605       |    | 7,960            |
| CAPITAL ASSETS (Note 6)                                | _   | 227,559     |    | 232,189          |
|                                                        | \$_ | 318,105     | \$ | 326,499          |
|                                                        |     |             |    |                  |
| LIABILITIES & NET ASSETS                               |     |             |    | Alaki - A        |
| CURRENT LIABILITIES                                    |     |             |    |                  |
| Accounts payable and accrued liabilities               | \$  | 8,441       | \$ | 10,021           |
| Unearned revenue                                       |     | 1,748       |    | 555              |
| Construction holdback payable                          |     | 17          |    | 178              |
| Current portion of long-term debt (Note 9)             |     | 323         | •  | 338              |
|                                                        |     | 10,529      |    | 11,092           |
| DEFERRED CONTRIBUTIONS (Note 8)                        |     | 20,918      |    | 20,651           |
| LONG TERM DEBT (Note 9)                                |     | 14,477      |    | 14,678           |
| UNAMORTIZED DEFERRED CAPITAL CONTRIBUTIONS (Note 10)   |     | 182,107     |    | 187,337          |
| NET ASSETS                                             |     |             |    |                  |
| Endowments                                             |     | 30,018      |    | 37,405           |
| Investment in capital assets (Note 11)                 |     | 39,257      |    | 37,796           |
| Appropriated for specific purposes (Note 12)           |     | 18,620      |    | 15,361           |
| Unrestricted                                           | _   | 2,179       | •  | 2,179            |
|                                                        | _   | 90,074      |    | 92,741           |
|                                                        | \$_ | 318,105     | \$ | 326,499          |

Approved on behalf of the Board of Governors:

Dawn Martin Chair, Board of Governors

Dr. Charles Jago Interim President

#### UNIVERSITY OF NORTHERN BRITISH COLUMBIA STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED MARCH 31, 2009

|                                                           | Endowments   | Investment in<br>Capital Assets | _   | Appropriated for<br>Specific Purposes<br>(Note 12) | •  | Unrestricted<br>Net Assets | •  | Tota<br>2009 | 2008   |
|-----------------------------------------------------------|--------------|---------------------------------|-----|----------------------------------------------------|----|----------------------------|----|--------------|--------|
| BALANCE, beginning of year                                | \$<br>37,405 | \$<br>38,980                    | \$  | 14,299                                             | \$ | 2,179                      | \$ | 92,863 \$    | 86,900 |
| Restatements (Note 19)                                    |              | (1,184)                         |     | 1,062                                              |    |                            |    | (122)        | (582)  |
| BALANCE, beginning of year, as restated                   | 37,405       | 37,796                          | -   | 15,361                                             | •  | 2,179                      |    | 92,741       | 86,318 |
| Fair value adjustment, sinking fund                       |              |                                 |     |                                                    |    |                            |    | -            | 153    |
| Excess (deficiency) of revenues over expenses (Note 11)   |              | (2,389)                         |     |                                                    |    | (1,817)                    |    | (4,206)      | 5,226  |
| Net change in investment in capital assets (Note 11)      |              | 3,850                           |     |                                                    |    | (3,850)                    |    | -            | -      |
| Net change in endowments (Note 13)                        | (7,387)      |                                 |     |                                                    |    | 8,926                      |    | 1,539        | 1,044  |
| Contribution to (from) appropriated for specific purposes |              |                                 | _   | 3,259                                              |    | (3,259)                    |    |              | -      |
| BALANCE, end of year                                      | \$<br>30,018 | \$<br>39,257                    | \$_ | 18,620                                             | \$ | 2,179                      | \$ | 90,074 \$    | 92,741 |

#### UNIVERSITY OF NORTHERN BRITISH COLUMBIA STATEMENT OF OPERATIONS FOR THE YEAR ENDED MARCH 31, 2009

|                                                                |    | <u>2009</u>       | <u>2008</u>    |
|----------------------------------------------------------------|----|-------------------|----------------|
| REVENUE                                                        |    |                   |                |
| Government grants                                              | Φ. | 4C COO            | 45 500         |
| Provincial government                                          | \$ | 46,680 \$         |                |
| Federal government                                             |    | 9,859             | 8,573          |
| Gifts, bequests and non-government grants                      |    | 11,630            | 7,300<br>4,220 |
| Investment income (loss) Student fees                          |    | (5,447)<br>17,710 | 16,746         |
| Sales and service                                              |    | 7,916             | 8,676          |
| External cost recovery                                         |    | 160               | 66             |
| Amortization of deferred capital contributions                 |    | 7,384             | 6,858          |
| Amonization of deferred capital contributions                  | -  | 95,892            | 97,942         |
|                                                                | -  | 33,032            | 31,342         |
| EXPENSE                                                        |    | 40.055            | 40.000         |
| Salaries and honoraria                                         |    | 48,355            | 46,089         |
| Benefits Travel and personnel costs                            |    | 8,304<br>3,284    | 8,159<br>2,945 |
| Travel and personnel costs Operational supplies and expenses   |    | 3,264<br>9,187    | 7,276          |
| Equipment and furnishings                                      |    | 815               | 951            |
| Equipment and facilities rentals                               |    | 425               | 453            |
| Contract services                                              |    | 7,922             | 6,955          |
| Professional services                                          |    | 333               | 247            |
| Scholarships, fellowships and bursaries                        |    | 2,374             | 2,244          |
| Renovations, alterations and maintenance                       |    | 2,139             | 1,875          |
| Utilities                                                      |    | 3,201             | 2,426          |
| Cost of goods sold                                             |    | 2,660             | 2,476          |
| Debt servicing - interest                                      |    | 1,323             | 1,350          |
| Amortization                                                   |    | 9,776             | 9,270          |
|                                                                |    | 100,098           | 92,716         |
| Excess (deficiency) of revenue over expenses                   |    | (4,206)           | 5,226          |
| Transfer from internally restricted funds                      |    | 474               | 1,677          |
| Loss on endowment investments allocated to endowment principal |    | 7,579             | -              |
| Net change in investment in capital assets                     | -  | (3,847)           | (6,670)        |
| Change in unrestricted net assets                              |    | -                 | 233            |
| Balance of unrestricted net assets, beginning of year          | -  | 2,179             | 1,946          |
| Balance of unrestricted net assets, end of year                | \$ | 2,179 \$          | 2,179          |

#### UNIVERSITY OF NORTHERN BRITISH COLUMBIA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2009

|                                                          | <u>2009</u>   | <u>2008</u>  |
|----------------------------------------------------------|---------------|--------------|
| CASH PROVIDED FROM (USED IN) OPERATING ACTIVITIES        |               |              |
| Excess of revenue over expense Items not affecting cash: | \$<br>(4,206) | \$<br>5,226  |
| Amortization of capital assets                           | 9,776         | 9,270        |
| Amortization of deferred capital contributions           | (7,384)       | (6,858)      |
| Increase (decrease) in non-cash working capital          | <br>5,802     | 634          |
|                                                          | <br>3,988     | 8,272        |
| CASH PROVIDED FROM (USED IN) INVESTING ACTIVITIES        |               |              |
| Purchase of capital assets, net                          | (5,489)       | (23,160)     |
| Decrease (increase) in investments                       | 7,398         | (3,457)      |
| Deferred contributions, net                              | 267           | 5,940        |
| Capital contributions                                    | <br>2,154     | 11,977       |
|                                                          | <br>4,330     | (8,700)      |
| CASH PROVIDED FROM (USED IN) FINANCING ACTIVITIES        |               |              |
| Endowment contributions                                  | 1,539         | 1,044        |
| Donation receivable - long term portion                  | 371           | (279)        |
| Repayment of long term debt                              | -             |              |
| Cash restricted for repayment of long term debt          | (522)         | (376)        |
| Sinking fund contributions                               | <br>(338)     | (338)        |
|                                                          | <br>1,050     | 51           |
| NET INCREASE IN CASH AND TEMPORARY INVESTMENTS           | 9,368         | (377)        |
| CASH AND TEMPORARY INVESTMENTS, beginning of year        | <br>27,406    | 27,783       |
| CASH AND TEMPORARY INVESTMENTS, end of year              | \$<br>36,774  | \$<br>27,406 |
| SUPPLEMENTAL DISCLOSURE:                                 |               |              |
| Interest paid during the year                            | \$<br>1,323   | \$<br>1,350  |

(thousands of dollars)

#### Note 1 Authority and Purpose

The University of Northern British Columbia (UNBC or the University) operates under the authority of the *University Act* of British Columbia. UNBC is a comprehensive research university dedicated to improving the quality of life in its region, and beyond, by attaining the highest standards of undergraduate and graduate teaching, learning, and research. The University is governed by a 15 member Board of Governors, eight of whom are appointed by the provincial government of British Columbia, including two on the recommendation of the UNBC Alumni Association. The academic governance of the University is vested in the Senate. UNBC is a registered charity and is therefore exempt from taxes under section 149 of the *Income Tax Act*. The University receives a significant portion of its revenues from the Province of British Columbia.

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices

#### (a) General

The University of Northern British Columbia has prepared these financial statements in accordance with Canadian generally accepted accounting principles (GAAP).

#### (b) Revenue recognition

The University follows the deferral method of accounting for contributions.

Operating government grants that are not restricted as to their use are recognized as revenue when receivable. Such grants, if received for a future period, are deferred and reported as unearned revenue until that future period. Other unrestricted revenue, including tuition fees and sales of products and services, are reported as revenue at the time the services are provided or the products delivered.

Externally restricted non-capital contributions are deferred and recognized as revenue in the period in which the related expenses are incurred. Externally restricted amounts must be used for the purposes designated by the external parties. Endowment contributions are recorded as direct increases in net assets.

Grants externally restricted for the acquisition of capital assets are recorded as deferred contributions until the amount is invested in capital assets. Once the amount is invested in a capital asset, it is transferred to unamortized deferred capital contributions. Unamortized deferred capital contributions are recorded as earned revenue over the useful life of the related assets.

Donations of materials and services that would have otherwise been purchased are recorded at their fair market value. Where fair market value cannot be determined, donations of materials and services are recorded at a nominal value.

(thousands of dollars)

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (cont'd.)

#### (c) Financial Instruments

(i) The University's financial instruments consist of cash and temporary investments, accounts receivable, investments, accounts payable and accrued liabilities, unearned revenue and long term debt. These financial instruments are accounted for as follows:

#### Held-for-trading (HFT)

The University has designated cash and short term investments and long term investments on initial recognition as held-fortrading. These instruments are initially recognized at cost. Upon application of the financial instruments accounting policy, they are recognized at their fair value, determined by published price quotations in an active market. Transaction costs to buy or sell these items are recognized in income on the settlement date. Net gains and losses arising from changes in fair value are recognized immediately in income unless funds are externally restricted.

#### Loans and receivables

The University has classified accounts receivable as loans and receivables for financial reporting purposes. These assets are initially recognized at their cost. Loans and receivables are subsequently measured at their amortized cost, using the effective interest method. Gains and losses arising from changes in fair value are recognized in net income upon derecognition or impairment. Given the short term nature of these items their carrying value equates to their fair value.

#### Other financial liabilities

The University has classified accounts payable and long term debt as other financial liabilities for financial reporting purposes. These liabilities are initially recognized at cost. Other financial liabilities are subsequently measured at their amortized cost, using the effective interest method. Gains and losses arising from changes in fair value are recognized in net income upon derecognition or impairment.

#### (ii) Interest rate risk

The University is exposed to interest rate risk on fixed income investments held; the risk arises from fluctuations in interest rates and the degree of volatility of these rates. The University is not at risk for changes in interest rates on its long term debt obligations as all borrowings are at fixed rates of interest.

#### (iii) Foreign Exchange risk

The University is exposed to foreign exchange risk on its investments held in foreign currencies; however, it is management's opinion that this risk is not significant.

(thousands of dollars)

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (cont'd.)

#### (d) Capital Assets

Capital asset acquisitions are recorded at cost. Donations are recorded at their fair value. Amortization is recorded on a straight-line basis over the estimated useful life of the asset. Estimated useful lives are as follows:

| Computers                   | 3 years  |
|-----------------------------|----------|
| Equipment and furnishings   | 8 years  |
| Buildings and site services | 50 years |
| Apartments                  | 50 years |
| Library materials           | 10 years |

Only capital purchases greater than one thousand dollars are capitalized.

#### (e) Temporary Investments

Temporary investments are recorded at cost plus interest earned or income attributed in the period. Fair value approximates book value given the short term nature of these investments.

#### (f) Inventories

Inventories of merchandise held for resale are recorded at the lower of cost and net realizable value.

Cost of inventory recognized as an expense during the period is \$2,478 (2008 - \$2,398), which includes \$36 (2008 - \$30) for the write down of inventory to net realizable value. During the period there was no reversal of inventory previously written down.

#### (g) Endowment and Other Investments

Endowment and other investments are classified as held for trading and stated at fair value. In determining fair values, adjustments have not been made for transactions costs. The change in the fair value of investments at the beginning and end of each year is reflected in the statement of revenue and expense and changes in unrestricted net assets or in the balance sheet in deferred contributions if the income is externally restricted. Fair values of investments are determined as follows: fixed income securities, equities and pooled funds are valued at year-end quoted closing market prices where available. Where quoted prices are not available, investments are carried at cost. Security acquisitions and disposals are recorded as of the date traded.

(thousands of dollars)

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (cont'd.)

#### (h) Sinking Fund

The sinking fund is classified as available for sale and recorded at fair value.

#### (i) Long Term Debt

Long term debt is recorded on the amortized cost basis, as it is the University's intent to repay these loans in accordance with their scheduled maturity dates.

#### (j) Appropriations

The University has adopted a budget carry forward policy which allows budget centers to carry forward unexpended operating funds into the subsequent fiscal year. In addition, the University makes appropriations at the fiscal year end for other specific requirements. All such amounts are accounted for as appropriations of net assets for specific purposes.

#### (k) Capital Maintenance

Earnings, to a maximum of two percent, on endowment funds may be recorded directly as an increase in endowment net assets.

#### (I) Use of Estimates

The preparation of financial statements in conformity with Canadian GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### (m) New accounting pronouncements:

#### (i) Inventories:

Effective April 1, 2008, the University adopted the Canadian Institute of Chartered Accountants ("CICA") Handbook Section 3031, *Inventories*. Under this new standard, inventories are required to be measured at the lower of cost and net realizable value. The standard also provides more extensive guidance on the measurement and disclosure requirements for inventories; significantly, the new standard allows the reversals of previous write-downs to the net realizable value when there is a subsequent increase in the value of inventories.

The adoption of this new standard resulted in no impact to opening balances at April 1, 2008.

(thousands of dollars)

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (cont'd.)

#### (ii) Assessing going concern:

Effective April 1, 2008, the University implemented Handbook Section 1400, General Standards of Financial Statement Presentation, which includes requirements for management to assess and disclose an entity's ability to continue as a going concern. Management has made its assessment and concluded there is no issue regarding the University's ability to continue as a going concern based on the assumption that the current funding levels are maintained and any committed additional future funding is received. If there are significant declines in funding, expenditures will be adjusted to match committed funding.

#### (iii) Capital disclosures:

Effective April 1, 2008, the University adopted Handbook Section 1535, *Capital Disclosures*. Under this new standard, the University is required to disclose both qualitative and quantitative information that enables users of the financial statements to evaluate the University's objectives, policies, and processes for managing capital. It also includes disclosure regarding what the University regards as capital, whether the University has complied with any external requirements and in the event of non-compliance, the consequences of not complying with these capital requirements (note 14).

#### (n) Future accounting pronouncements:

#### (i) Financial instruments:

During the University's 2009 fiscal year, the CICA announced that not-for-profit organizations could elect to continue to apply Handbook Section 3861, *Financial Instruments – Disclosure and Presentation* in place of Handbook Sections 3862, *Financial Instruments – Disclosure* and 3863, *Financial Instruments – Presentation*. Sections 3862 and 3863 place increased emphasis on disclosures about the nature and extent of risks arising from financial instruments and how an entity manages those risks. The University has elected to continue to apply the financial instrument disclosure and presentation standards in accordance with Section 3861.

#### (ii) Revisions to Not-for-Profit accounting standards:

In September 2008, the CICA issued amendments to Handbook Sections 4400, Financial Statement Presentation by Not-for-Profit Organizations and 4470, Disclosure of Allocated Expenses by Not-for-Profit Organizations. The amendments are effective for the University's fiscal year commencing April 1, 2009 and remove the requirement to disclose net assets invested in capital assets, clarify capital asset recognition criteria and amortization, expand interim financial statement requirements to not-for-profit organizations that prepare interim financial statements, require disclosure of allocated fundraising and general support expenses by not-for-profit organizations, and include the requirement to follow Handbook Section 1540, Cash Flow Statements. The University does not believe these amendments will have a material impact on its financial statements.

(thousands of dollars)

#### Note 2 Summary of Significant Accounting Policies and Reporting Practices (cont'd.)

#### (iii) Changes in accounting framework:

The CICA has decided to transition Canadian GAAP for publicly accountable entities to International Financial Reporting Standards (IFRS) effective January 1, 2011. The University is currently classified as a not-for-profit organization. The Accounting Standards Board (AcSB) and Public Sector Accounting Board (PSAB) have jointly issued an Invitation to Comment to invite feedback on the future of financial reporting by not-for-profit organizations. In addition, PSAB has issued an Invitation to Comment on the future financial reporting of government organizations. The University is in the process of reviewing the impact of these documents on its reporting framework and financial statements.

#### (iv) Goodwill and intangible assets:

In February 2008, the CICA issued Handbook Section 3064, *Goodwill and Intangible Assets*, which replaced existing Handbook Section 3062, *Goodwill and Other Intangible Assets*, and Handbook Section 3450, *Research and Development*. The new standard provides guidance on the recognition, measurement, presentation and disclosure of goodwill and intangible assets. This standard is effective for the University's fiscal year commencing April 1, 2009. The University does not believe it will have a material impact on its financial statements.

#### Note 3 Cash and Temporary Investments

| Investment Type                                                                              | 2009           | 2008           |
|----------------------------------------------------------------------------------------------|----------------|----------------|
| Cash Torm Denosite CIC Thille                                                                | \$19,023       | \$ 11,255      |
| Term Deposits, GIC, T-bills Bankers Acceptances                                              | 5,095<br>800   | 1,000<br>3,864 |
| Municipal Financing Authority - bond fund  Municipal Financing Authority - money market fund | 6,601<br>5,255 | 6,190<br>5,097 |
|                                                                                              | \$ 36,774      | \$ 27,406      |

(thousands of dollars)

#### Note 4 Donations Receivable

The University has received a commitment from Dr. Donald Rix, Duke Energy and Scotiabank to contribute \$3,650 in aggregate towards the equipment and construction costs of the Dr. Donald Rix Northern Health Sciences Centre and the funding of a chair pertaining to health research. Of this amount, \$321 was received during the current year and \$2,664 was received in prior years. Of the remaining balance, \$21 is expected to be received in the 2009/2010 fiscal year and \$644 is receivable after March 31, 2010. The University has also received a commitment from Canadian Forest Products Ltd. to contribute \$500 towards the construction costs of the Northern Sport Centre. Of this amount, \$100 was received during the current year and \$50 was received in the prior year. Of the remaining balance \$100 is expected to be received in the 2009/2010 fiscal year and \$250 is receivable after March 31, 2010.

#### Note 5 Investments

|              | 2009      | 2008      |
|--------------|-----------|-----------|
| Money Market | \$ 4,123  | \$ 5,117  |
| Bond         | 11,982    | 12,451    |
| Equity       | 19,137    | 25,072    |
|              |           |           |
|              | \$ 35,242 | \$ 42,640 |

Investments are recorded at fair value. Realized gains or losses are recognized in the year of disposal and are included in income from investments; unrealized gains or losses are included in income from investments. Investments are managed by Letko Brosseau & Associates Inc., and Gryphon Investment Counsel Inc. in pooled balanced funds. The book value of the pooled investments is \$42,442 (2008 - \$41,064).

#### Note 6 Capital Assets

|                                |            | 2009                        |                |                   |  |
|--------------------------------|------------|-----------------------------|----------------|-------------------|--|
|                                | Cost       | Accumulated<br>Amortization | Net Book Value | Net Book<br>Value |  |
| Equipment and furnishings      | \$ 91,515  | \$ 74,715                   | \$ 16,800      | <b>\$</b> 17,618  |  |
| Building and site improvements | 235,131    | 41,914                      | 193.217        | 196,726           |  |
| Apartments                     | 15,120     | 4,234                       | 10,886         | 11,189            |  |
| Land                           | 6,656      | -                           | 6,656          | 6,656             |  |
|                                | \$ 348,422 | \$ 120,864                  | \$ 227,559     | \$ 232,189        |  |

(thousands of dollars)

#### Note 7 Operating Line of Credit

The University has an available operating line of credit of \$4,300 of which it has drawn \$Nil (2008 - \$Nil) at March 31, 2009. The operating line bears interest at Bank of Montreal prime rate and is repayable on demand.

#### Note 8 Deferred Contributions

Deferred contributions represent unexpended contributions received for research purposes, capital acquisitions and other specific purposes. Changes in the deferred contributions balances are as follows:

|                                                         | Sponsored<br>Research | Specific<br>Purpose | Capital | 2009<br>Total | 2008<br>Total |
|---------------------------------------------------------|-----------------------|---------------------|---------|---------------|---------------|
| Balance, beginning of year                              | \$ 11,009             | \$ 9,382            | \$ 260  | \$ 20,651     | \$ 14,711     |
| Add: contributions received during the year             | 16,621                | 8,901               | 1,258   | 26,780        | 27,773        |
| Less: amounts spent during the year                     | (15,791)              | (7,506)             | (524)   | (23,821)      | (21,689)      |
| Transfers to unamortized deferred capital contributions | (719)                 | (61)                | (565)   | (1,345)       | (1,491)       |
| Fair value adjustment (Note 13)                         |                       | (1,347)             |         | (1,347)       | 1,347         |
| Balance, end of year                                    | \$ 11,120             | \$ 9,369            | \$ 429  | \$ 20,918     | \$ 20,651     |

(thousands of dollars)

#### Note 9 Long Term Debt

|                                                                                 | 2009      | 2008      |
|---------------------------------------------------------------------------------|-----------|-----------|
| Province of British Columbia (Section 58 of the University Act), 6.0% to 9.63%, |           |           |
| due 2005 to 2020 inclusive                                                      | \$ 14,800 | \$ 15,016 |
| Less current portion of long-term debt                                          | (323)     | (338)     |
|                                                                                 | \$ 14,477 | \$ 14,678 |

Annual sinking fund payments on long term debt in the amount of \$323 are due in each of 2010, 2011, 2012 and 2013.

The issuance of discounted debentures has resulted in a debt premium of \$20 (2008 - \$25 premium) which will be amortized over the terms of the debentures. For the current year, \$5 (2008 - \$5) of the premium has been amortized.

#### Note 10 Unamortized Deferred Capital Contributions

Unamortized deferred capital contributions represent the unamortized amounts of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations.

|                                     | 2009       | 2008       |
|-------------------------------------|------------|------------|
| Balance, beginning of year          | \$ 187,337 | \$ 182,218 |
| Add capital funding receipts:       |            |            |
| Provincial government               | 1,391      | 5,846      |
| Federal government                  | 429        | 368        |
| Donations, grants and gifts in kind | 334        | 5,763      |
|                                     | 2,154      | 11,977     |
|                                     |            |            |
| Less: amortization for the year     | (7,384)    | (6,858)    |
| Balance, end of year                | \$ 182,107 | \$ 187,337 |

(thousands of dollars)

#### Note 11 Investment in Capital Assets

|                                | 2009       | 2008       |
|--------------------------------|------------|------------|
| Capital assets                 | \$ 227,559 | \$ 232,189 |
| Amounts financed by:           |            |            |
| Deferred capital contributions | (182,107)  | (187,337)  |

Long-term debt

Investment in capital assets

(a) Investment in capital assets is calculated as follows:

| \$ 39,257 | \$ 37,796 |
|-----------|-----------|
| (188,302) | (194,393) |
| (6,195)   | (7,056)   |

(b) Change in net assets invested in capital assets is calculated as follows:

| (a) Change in the access in capital access to calculate access.  | 2009       | 2008       |
|------------------------------------------------------------------|------------|------------|
| Deficiency of revenues over expenses: (Note 19)                  |            |            |
| Amortization of deferred contributions related to capital assets | \$ 7,384   | \$ 6,858   |
| Amortization of capital assets                                   | (9,773)    | (9,270)    |
|                                                                  | \$ (2,389) | \$ (2,412) |
|                                                                  |            |            |
| Acquisition and funding of capital assets:                       |            |            |
| Purchase of capital assets, net                                  | \$ 5,142   | \$ 17,932  |
| Amounts funded by deferred contributions                         | (2,154)    | (11,976)   |
| Cash restricted for repayment of long term debt                  | 524        | 376        |
| Repayment of long-term debt                                      | 338        | 338        |
|                                                                  | \$ 3,850   | \$ 6,670   |
|                                                                  |            |            |
| Net change in investment in capital assets                       | \$ 1,461   | \$ 4,258   |

(thousands of dollars)

#### Note 12 Appropriated for Specific Purposes

Net assets appropriated for specific purposes represent funds that have been internally restricted for the following purposes:

|                                                                  | 2009     | 2008      |
|------------------------------------------------------------------|----------|-----------|
| General Operating:                                               |          |           |
| Departmental carryforwards                                       | \$ 2,594 | \$ 1,474  |
| Minor capital projects, equipment purchases and special projects | 7,549    | 4,286     |
| Professional development and internal research funds             | 2,857    | 2,879     |
| Total General Operating                                          | 13,000   | 8,639     |
|                                                                  |          |           |
| Ancillary Services                                               | 593      | 941       |
| Capital                                                          | 127      | (112)     |
| Specific Purpose                                                 | 4,900    | 5,893     |
|                                                                  | \$18,620 | \$ 15,361 |

General Operating appropriations are comprised of departmental amounts calculated under a policy which allows them to carry forward unspent amounts to future periods. It also includes allocations for one time projects, minor capital projects and new equipment purchases and funds set aside for individuals covered under various employment handbooks for professional development and research.

Ancillary Services represents accumulated funds held for the ongoing operations of ancillaries such as the Bookstore, Conference Services and Vending.

Capital represents funds held for specific capital projects and the Capital Equipment Replacement Reserve.

Specific Purpose are funds that are restricted internally for specific activities and use, such as conference fees, library fines and reserves.

(thousands of dollars)

#### Note 13 Endowment Net Assets

The University's endowments are primarily invested with the funds under management by Letko Brosseau & Associates Inc, and Gryphon Investment Counsel Inc. The endowments consist of restricted donations and capitalized investment income which maintains the economic value of the endowments over time. The University also holds surplus investment income in reserve to smooth out fluctuations in investment returns and to ensure spending distributions remain stable each year. This reserve changes with the distribution of net investment income or losses, payment of awards and allocations to endowment principal to capitalize income. This year, the loss on endowment investments resulted in the total of the reserve falling into deficit and consequently the change in endowment net assets are represented below. The net loss on endowment was \$8,926, of which \$1,347 was applied against deferred contributions and the remainder of \$7,579 from endowment.

| Net change in endowment net assets:                                     | 2009                           | 2008          |
|-------------------------------------------------------------------------|--------------------------------|---------------|
| Contributions Capital maintenance Income reserve loss not deducted from | \$ 192<br>-                    | \$ 317<br>727 |
| individual endowment principal balances                                 | (7,579)<br>( <b>\$ 7,387</b> ) | -<br>\$ 1,044 |

Endowment net assets do not include funds held by the Vancouver Foundation for the benefit of the University. These funds total \$1,616 at cost and \$1,357 at fair market value (2008 - \$1,597 at cost, \$1,659 at fair market value). The excluded principal is neither owned nor controlled by the University but income from it is paid to the University to be used for specific purposes. During the year income of \$48 (2008 - \$39) was distributed to UNBC.

#### Note 14 Capital Management

The University receives its principal source of capital through funding received from the provincial government and external donors. The University defines capital to be net assets.

The University's objective when managing capital is to provide its students, faculty and staff with the best possible resources and conditions for learning and research. The University manages capital at the fund level and makes adjustments based on available funding and economic conditions. The University has no external restrictions with respect to unrestricted funds. The University has complied with external restrictions on the funding provided.

(thousands of dollars)

#### Note 15 Pension Plan

The University has a defined contribution pension plan covering all permanent employees of the University. The pension plan is a separate legal entity with its own Board of Trustees. Sun Life of Canada was appointed to provide custodial services for plan members. Investment management services are provided by several fund managers including Phillips, Hager & North Investment Management Ltd., Sun Life Assurance, Beutel Goodman, Barclays Global Investors, McLean Budden, BonaVista Asset Management Ltd. and CI Funds. Plan members individually select their investment vehicles from those available which include bond, balanced, money market, equity and global funds, and guaranteed term deposits (1, 3, and 5 year).

The University expenses the contribution amounts made to the plan in each year. During the year the University contributed \$2,881 (2008 - \$3,119) to the plan.

#### Note 16 Gifts in kind

Gifts in kind in the amount of \$78 were received and recorded during the year.

#### Note 18 Trust funds

At March 31, 2009 the University held funds in trust on behalf of the Northern Medical Program Trust amounting to approximately \$5,673 (2008 - \$5,237) which are not included in these financial statements. These investments have a market value of \$4,727 (2008 - \$5,395).

#### Note 19 Restatements

(a) The University has changed its method of calculating depreciation of capital assets. Previously, no depreciation was calculated in the year of acquisition. Depreciation is now calculated on depreciable assets as they become available for service. This change in policy, which has been adopted retroactively as of April 1, 2008, affects capital assets, unamortized deferred capital contributions and investment in capital assets.

The impact of this change as at April 1, 2008 is as follows: (i) decrease in capital assets by \$4,934 representing the increase accumulated depreciation and the decrease in book value by an equivalent amount, (ii) decrease in unamortized capital contributions of \$3,750 and (iii) decrease in investment in capital assets of \$1,184 representing the net impact of the two previous adjustments.

The impact of this change during the year ended March 31, 2009 is as follows: (i) increase in capital assets by \$133 representing the decrease accumulated depreciation and the increase in book value by an equivalent amount, (ii) increase in unamortized capital contributions of \$101 and (iii) increase in investment in capital assets of \$32 representing the net impact of the two previous adjustments.

(thousands of dollars)

#### Note 19 Restatements (cont'd.)

(b) The University has restated the calculation of the unspent funds relating to the Northern Medical Program, included in the deferred contributions described in Note 12. This change in calculation relates to the years prior to April 1, 2009 and affects general operating fund revenue, deferred contributions and net assets appropriated for specific purposes.

The impact of this change as at April 1, 2008 is as follows: (i) decrease in deferred contributions by \$456 representing the increase revenue recognized and (ii) increase in net assets appropriated for specific purposes by an equivalent amount.

The impact of this change during the year ended March 31, 2008 is as follows: (i) decrease in deferred contributions by \$606 representing the increase revenue recognized and (ii) increase in net assets appropriated for specific purposes by an equivalent amount.

#### Note 20 Subsequent event

On April 8, 2009 the Governments of BC and Canada announced total funding of \$21.7 million to support two initiatives at the University's Prince George campus as part of the Knowledge Infrastructure program: (i) a \$14.8 million biomass gasification system that will provide heat to the core campus buildings and displace up to 85% of UNBC's current consumption of natural gas and (ii) a \$6.9 million to upgrade the heating and cooling distribution system on campus which will enable future growth of the campus and improve energy efficiency.

#### Note 21 Comparative figures

Certain of the prior year comparative figures have been reclassified to conform to the current year's presentation.

#### UNIVERSITY OF NORTHERN BRITISH COLUMBIA DETAILED SCHEDULE OF OPERATIONS FOR THE YEAR ENDED MARCH 31, 2009

(Unaudited)

|                                                       | Gene<br>Opera |           | Ancii   | lary  | Ca          | pital   | Specific I<br>& Expenda | •           | Spons<br>Resea |        | Totals       |         |  |  |
|-------------------------------------------------------|---------------|-----------|---------|-------|-------------|---------|-------------------------|-------------|----------------|--------|--------------|---------|--|--|
|                                                       | 2009          | 2008      | 2009    | 2008  | 2009 2008   |         | 2009                    | <u>2008</u> | 2009           | 2008   | 2009         | 2008    |  |  |
| REVENUE                                               |               |           |         |       |             |         |                         |             | · <u></u>      |        | _            |         |  |  |
| Government grants                                     |               |           |         |       |             |         |                         |             |                |        |              |         |  |  |
| Provincial government                                 | \$ 43,722     | \$ 41,759 | \$ - \$ | -     | \$ 18 \$    | -       | \$ 848 \$               | 1,643 \$    | 2,092 \$       | 2,101  | \$ 46,680 \$ | 45,503  |  |  |
| Federal government                                    | 1,211         | 1,036     | -       | -     |             | -       | 154                     | 186         | 8,494          | 7,351  | 9,859        | 8,573   |  |  |
| Gifts, bequests and non - gov't grants                | 5,177         | 3,309     | 300     | 250   | 5           | -       | 970                     | 721         | 5,178          | 3,020  | 11,630       | 7,300   |  |  |
| Investment income (loss)                              | 928           | 1,040     | 5       | 5     | 587         | 461     | (6,967)                 | 2,714       |                | -      | (5,447)      | 4,220   |  |  |
| Student fees                                          | 16,032        | 14,819    | 1,678   | 1,917 |             | -       |                         | 10          |                | -      | 17,710       | 16,746  |  |  |
| Sales and service                                     | 841           | 1,253     | 6,639   | 6,544 | 40          | 56      | 109                     | 224         | 287            | 599    | 7,916        | 8,676   |  |  |
| External cost recovery                                | 60            | 31        | 3       | -     |             | -       | 14                      | 5           | 83             | 30     | 160          | 66      |  |  |
| Amortization of deferred capital contributions        |               | -         |         | -     | 7,384       | 6,858   |                         | -           |                | -      | 7,384        | 6,858   |  |  |
|                                                       | 67,971        | 63,247    | 8,625   | 8,716 | 8,034       | 7,375   | (4,872)                 | 5,503       | 16,134         | 13,101 | 95,892       | 97,942  |  |  |
| EXPENSES                                              |               |           |         |       |             |         |                         |             |                |        |              |         |  |  |
| Salaries and honoraria                                | 38,729        | 37,868    | 2,436   | 2,051 | _           | 77      | 441                     | 348         | 6,749          | 5,745  | 48,355       | 46,089  |  |  |
| Benefits                                              | 6,952         | 6,953     | 551     | 490   | _           | 27      | 87                      | 49          | 714            | 640    | 8,304        | 8,159   |  |  |
| Travel and personnel costs                            | 2,053         | 1,801     | 52      | 158   | 18          | 21      | 164                     | 133         | 997            | 832    | 3,284        | 2,945   |  |  |
| Operational supplies and expenses                     | 4,161         | 3,922     | 503     | 630   | 824         | 369     | 974                     | 832         | 2,725          | 1,523  | 9,187        | 7,276   |  |  |
| Equipment and furnishings                             | 374           | 423       | 47      | 31    | 113         | 269     | 20                      | 17          | 261            | 211    | 815          | 951     |  |  |
| Equipment and facilities rentals                      | 10            | 56        | 344     | 328   |             | -       | 8                       | 8           | 63             | 61     | 425          | 453     |  |  |
| Contract services                                     | 3,465         | 2,711     | 595     | 699   | 12          | -       | 358                     | 1,042       | 3,492          | 2,503  | 7,922        | 6,955   |  |  |
| Professional services                                 | 260           | 219       | 69      | 2     |             | -       | -                       | 8           | 4              | 18     | 333          | 247     |  |  |
| Scholarships, fellowships and bursaries               | 689           | 560       | -       | -     |             | -       | 1,649                   | 1,652       | 36             | 32     | 2,374        | 2,244   |  |  |
| Renovations, alterations and campus maintenance       | 1,427         | 1,320     | 505     | 536   | 191         | 9       |                         | 10          | 16             | -      | 2,139        | 1,875   |  |  |
| Utilities                                             | 2,669         | 2,008     | 491     | 382   | 1           | 2       | 1                       | 2           | 39             | 32     | 3,201        | 2,426   |  |  |
| Cost of goods sold                                    | -             | -         | 2,660   | 2,476 |             | -       |                         | -           |                | -      | 2,660        | 2,476   |  |  |
| Debt servicing - interest                             |               | 4         | 1,323   | 1,341 |             | -       |                         | -           |                | 5      | 1,323        | 1,350   |  |  |
| Internal cost recoveries                              | 723           | 653       | (838)   | (855) |             | (24)    | (154)                   | (208)       | 269            | 434    | · -          | -       |  |  |
| Amortization                                          |               |           |         |       | 9,776       | 9,270   |                         |             |                |        | 9,776        | 9,270   |  |  |
|                                                       | 61,512        | 58,498    | 8,738   | 8,269 | 10,935      | 10,020  | 3,548                   | 3,893       | 15,365         | 12,036 | 100,098      | 92,716  |  |  |
| Excess (deficiency) of revenue over expenses          | 6,459         | 4,749     | (113)   | 447   | (2,901)     | (2,645) | (8,420)                 | 1,610       | 769            | 1,065  | (4,206)      | 5,226   |  |  |
| Transfer (to) from internally restricted funds        | (2,794)       | 501       | 36      | (394) | 2,374       | 2,961   | 2,380                   | (637)       | (1,522)        | (754)  | 474          | 1,677   |  |  |
| Interfund transfers                                   | (2,961)       | (4,140)   | 555     | 354   | 3,133       | 4,986   | (1,498)                 | (952)       | 771            | (248)  | -            | -       |  |  |
| Loss on endowment investments allocated to            | , , ,         | ,         |         |       |             |         | , , ,                   | , ,         |                | ` '    |              |         |  |  |
| endowment principal                                   |               |           |         |       |             |         | 7,579                   |             |                |        | 7,579        | _       |  |  |
| Investment in capital asets                           | (704)         | (877)     | (478)   | (407) | (2,606)     | (5,302) | (41)                    | (21)        | (18)           | (63)   | (3,847)      | (6,670) |  |  |
| Change in unrestricted net assets                     | -             | 233       | _       | -     | _           | _       | _                       | -           | -              | -      | -            | 233     |  |  |
| Balance of unrestricted net assets, beginning of year | 2,179         | 1,946     |         | -     |             | -       |                         | -           |                | -      | 2,179        | 1,946   |  |  |
| Balance of unrestricted net assets, end of year       | \$ 2,179      | \$ 2,179  | \$\$    | -     | \$ <u> </u> | -       | \$\$                    | - 4         | s <u> </u> \$  | -      | \$ 2,179 \$  | 2,179   |  |  |

# UNIVERSITY OF NORTHERN BRITISH COLUMBIA SCHEDULE OF GENERAL OPERATING EXPENSE BY FUNCTION FOR THE YEAR ENDED MARCH 31, 2009

(Unaudited)

|                                               | _  | Academic Faculties | <br>Academic<br>Services | <br>Administration | <br>Governance | _  | Executive<br>Offices | Total<br>2009 | Total<br>2008 |
|-----------------------------------------------|----|--------------------|--------------------------|--------------------|----------------|----|----------------------|---------------|---------------|
| EXPENDITURES                                  |    |                    |                          |                    |                |    |                      |               |               |
| Salaries and Benefits                         | \$ | 28,769             | \$<br>8,370              | \$<br>7,279        | \$<br>63       | \$ | 1,200 \$             | 45,681        | \$<br>44,821  |
| Travel and personnel costs                    |    | 929                | 524                      | 535                | 19             |    | 46                   | 2,053         | 1,801         |
| Operational supplies and expenses             |    | 1,190              | 709                      | 2,005              | 30             |    | 227                  | 4,161         | 3,922         |
| Equipment and furnishings                     |    | 131                | 75                       | 165                | -              |    | 3                    | 374           | 423           |
| Equipment and facilities rental               |    | 5                  | 3                        | 2                  | -              |    | -                    | 10            | 56            |
| Contract services                             |    | 2,333              | 372                      | 750                | 2              |    | 8                    | 3,465         | 2,711         |
| Professional services                         |    | 66                 | 7                        | 186                | -              |    | 1                    | 260           | 219           |
| Scholarships, fellowship and bursaries        |    | 8                  | 16                       | 665                | -              |    | -                    | 689           | 560           |
| Renovations, alterations, and campus mainten. |    | 12                 | 8                        | 1,407              | -              |    | -                    | 1,427         | 1,320         |
| Utilities                                     |    | 178                | 108                      | 2,366              | 2              |    | 15                   | 2,669         | 2,008         |
| Internal cost recoveries                      |    | 59                 | 35                       | 616                | 2              |    | 11                   | 723           | 653           |
| Interest                                      | _  | -                  | <br>-                    | <br>-              | <br>           | _  | -                    |               | <br>4         |
| Total Expenses                                | \$ | 33,680             | \$<br>10,227             | \$<br>15,976       | \$<br>118      | \$ | 1,511 \$             | 61,512        | \$<br>58,498  |